

## **SOUTHERN ARIZONA MILITARY ASSETS A \$5.4 Billion Status Report**



[TucsonChamber.org](http://TucsonChamber.org)

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## Chairman's Message

Tony Penn  
Chairman of the Board

# Tucson and Southern Arizona:

*"The right place, at the right time for growth and prosperity for all."*

I'm honored and privileged to serve as Chairman of the board of directors. I'm filling the shoes of some great community servants who have come before me and I promise to do everything in my power to live up to the excellent standards set for this position. We've made tremendous progress in strengthening our chamber as an effective advocate for business and in creating genuine value for our membership, yet, we have many challenges to face during my tenure. When I ask the question, "What are the essential ingredients for success?" the answer boils down to two crucial strategies: shared value and collective impact.

When it comes to success in business, Ray Kroc, builder of McDonalds, one of the most recognizable brands on the planet, knew how to get it done. Ray once said, "The two most important requirements for major success are: first, being in the right place at the right time, and second, doing something about it." I believe that Tucson and Southern Arizona is the right place, at the right time. The question is, "What are we going to do about it?"

To understand shared value, we must realize that business and the community are inherently intertwined. Business needs a successful community to create a demand for its products, to provide critical public assets and a supportive environment. Likewise, a community needs successful businesses to provide jobs and wealth creation opportunities for its citizens. Policies that undermine business are self-defeating, especially in a global economy where facilities and jobs can locate elsewhere. When business invests in societal improvement, a return will be gained through a better workforce, expanded markets and increased efficiencies.

In order for our Chamber to be successful at employment growth and improving the quality of life for all, we need your help.

To succeed in 2014, we will implement a collective impact strategy. Real collective impact is about creating large-scale change that requires broad cross-sector coordination, not individual groups working in isolation. Significantly greater progress can be made when all sectors (business, social services, city, county and state governments, colleges, universities and K-12 education, healthcare, etc.) come together around a common agenda for growth and prosperity.

With that in mind, we will focus on the following four areas:

1. Better alignment with business development and advocacy organizations to leverage our collective strengths and create efficiencies (TREC, SALC, THCC, etc.).
2. Improved recognition of the value of accomplishments and innovation of Southern Arizona's small businesses across all sectors.
3. Strengthened support of economic development utilizing public and private partnerships in both retail and industrial development.
4. Continued improvement of value added programs supported by the Chamber regarding small business development and membership educational programs.

We are all blessed to live in such a wonderful community. Our future success lies in the efforts of our business, political and volunteer leaders. I encourage each of you to continue to strengthen your involvement in making Tucson and Southern Arizona the right place, at the right time, for growth and prosperity for all.

Tony Penn  
Chairman of the Board

## Executive Committee

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## President's Message

Michael V. Varney  
*President & CEO*

# Are We There Yet?

Most economic indicators show that the country and the state are in a slow but steady uptick in the economy. If you're like most people, you are aware that things are improving, but yet things just don't "feel" like they are improving. A lot of companies still seem to be hunkered down in defensive postures. They seem to have a "wait and see" attitude. The lessons of the Great Recession have not been lost on today's businesses. They continue to do "more with less". They are lean. They are on top of every opportunity to create new revenue and cut every possible expense. Lessons learned over the past six years will serve businesses well once this economy turns the corner and starts down the path of normal growth in GDP in the range of 3-4% a year.

In my view, we have a way to go before companies now playing defense can shift into full-scale offense. The explosion in new regulations on business has had a very unsettling effect. Lawmakers have to stop making laws for every possible minute contingency. A better approach would be for lawmakers to go on a campaign to actually reduce government regulation and intrusion on business operations. Ditto for health care. Ditto for getting federal spending under control. The federal debt has the potential to unleash suffocating levels of inflation as the government competes for money with the private sector.

The bottom line is that business needs stability and predictability to rev up the engines of free enterprise. Only then will we see more and more jobs and prosperity created.

Michael V. Varney  
*President & CEO*



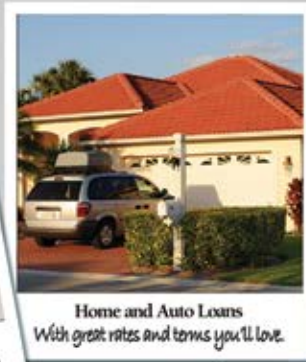
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## MISSION STATEMENT

The mission of the Tucson Metro Chamber is to promote a strong local economy resulting in business growth, ample employment and improving quality of life for all citizens.

## CORE FUNDAMENTALS

1. Promote a strong local economy
2. Provide opportunities to help you build relationships and increase access
3. Deliver programs to help your business grow
4. Represent and advocate on behalf of business
5. Enhance commerce through community stewardship
6. Increase public awareness of your business
7. Provide symbols of credibility

## VALUE PROPOSITION

The Tucson Metro Chamber provides area business owners and executives with a unique mix of products, services and advocacy to help them grow their businesses and build a better community.



## Government Affairs Message

Robert Medler  
Vice President of  
Government Affairs

The military has, and will always have, a very special place in my heart. It should. I'm the son of a career Army officer and perhaps more importantly the product of an Army wife. Growing up we had the great fortune to live in numerous places within the continental United States and in Europe. When I turned 18, more than a third of my life had been spent overseas. Each place we lived we were part of the community – attending local schools, playing little league with my dad coaching, participating in community service. We made each place we lived home, even if for only a few months.

In Tucson we are fortunate to have a significant military presence with members of the military stationed at Davis-Monthan, Fort Huachuca, Navy & Marine Corps Reserve Center Tucson, Silverbell Army Heliport in Marana and numerous Arizona Army and Air National Guard units. Collectively these add up to over 15,000 members of the active, reserve and guard components of our national defense. They are our neighbors, coworkers, little league coaches, physicians, among numerous other things. Whenever my wife and I volunteer around town, there is always a member of the military there too.

Unfortunately, this may not always be the case. Due to the fiscal issues within our federal government, many believe a new round of Base Realignment and Closure (BRAC) may be on the horizon. Some think Davis-Monthan would be the installation in Arizona at risk. Its main tenant, the A-10 Thunderbolt II, is in the middle of a fierce fight over its relevancy. A small, vocal minority of Tucsonans have told officials in the Pentagon they don't want the base to remain open because of noise – disregarding the nearly \$1.5B, that's BIG B as in **billion**, economic impact to our local economy. If you include all of the installations and units mentioned above, you easily surpass \$3B in economic impact.

If you have the inclination, research a few bases that closed because of BRAC:

- George Air Force Base, CA
- Norton Air Force Base, CA
- Fort Devens, MA
- March Air Force Base, CA
- MCAS Tustin, CA
- MCAS El Toro, CA
- Williams Air Force Base, AZ

Most of you recognize Williams AFB; it's just up the road. If you only have the time to look at one, look at March AFB. In high school it was where my family used to go for the commissary. At the same time it was closing and it wasn't pretty to watch. Every time we went there were fewer and fewer people. The on-base housing became emptier and unkempt. We lived near Fort Devens, MA when it closed – same type of activity.

Davis-Monthan was on the chopping blocks over a decade ago. A group of community leaders came together, the Chamber included, and fought back. Now we are in the same predicament. However, this time it will take a full community effort.

You can do your part to help. First, go to [MissionStrongAZ.org](https://MissionStrongAZ.org) and sign up to be a supporter. Second, when we email you to contact your elected officials please take the time to do it. They will support our military installations if they hear from YOU.

Robert Medler  
Vice President of Government Affairs





From left: Fire Central; Interstate 10 Widening; Pima County Public Service Building (rendering); Habitat for Humanity Office Remodel

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### 1 SUPER-SERVE SMALL BUSINESS

### 2 LEAD GOVERNMENT RELATIONS AND PUBLIC POLICY

### 3 DEVELOP THE LOCAL ECONOMY

### 4 IMPROVE WORKFORCE READINESS AND EDUCATION

#### 1 SUPER-SERVE SMALL BUSINESS

1. "We Can Help" online help desk
  - Make the Tucson Metro Chamber your "go to" resource to help you solve your business problems
2. Make money
  - Federal procurement "how-to" workshops (by Military Affairs Committee)
3. Save money
  - Money in Your Pocket discount programs
4. Build relationships
  - Chamber XChange events
  - Perspectives CEO support groups
5. Online resources to grow your business
  - Tools for Business
  - Training resources (Cogno)
6. Small Business Advisory Council
  - Small business owners help the Chamber identify and deliver products and services needed most by small businesses

#### 2 LEAD GOVERNMENT RELATIONS AND PUBLIC POLICY

1. Advocate for business friendly public policy
  - Support programs that promote a strong local economy
  - Promote expanded U.S./Mexico trade
  - Support improvements to transportation and infrastructure
  - Support the Union Pacific/Red Rock project
2. Collaborate on changing the City of Tucson Charter
  - Work with other groups in the community to create better governance for the City
3. Elect business friendly candidates to public offices
  - Southern Arizona Business Political Action Committee (SAZPAC)
  - Politically-balanced Candidate Evaluation Committee
  - SAZPAC candidate endorsements
  - Publish elected official voting records
  - Candidate meet and greet opportunities

#### 3 DEVELOP THE LOCAL ECONOMY

1. Collaborate on community improvement strategies
  - Convene private and public sector leaders to create an effective community improvement strategy
2. Retain major local employers and help them grow
  - Use results of Business Expansion and Retention (BEAR) survey to promote the growth and expansion of local companies
3. Support our local military installations
  - Southern Arizona Defense Alliance (SADA)
  - Tucson Metro Chamber Military Affairs Committee

#### 4 IMPROVE WORKFORCE READINESS AND EDUCATION

1. Improve workforce readiness
  - Support Grad Nation program to create better alignment between education and private sector employment needs
2. Promote greater high school graduation rates
  - Internship and job shadowing program
3. Develop future business leaders by collaborating with the Emerging Leaders Advisory Council
  - Establish a mentoring program of senior executives and young professionals
4. Collaborate with Greater Tucson Leadership



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Amanda Iverson  
Allie Jones  
Matt Landon  
Kelly Lensink

Donna Lewandowski  
Meredith Lipscomb  
Amber Mazzei  
Linda McCollum  
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## Making Money on You

For years we lived without privacy on the Internet. Every click, every purchase, every post, every social connection is tracked, counted and analyzed. The same cookie technology that helpfully remembers your login ID and password for a website that you have visited before, is gathering additional anonymous, yet valuable data about your habits. In turn, that data is being sold, cross-referenced and resold among advertisers, identity brokers and retailers. They are using you to sell to you.

The default position of most websites is to say they won't share personally identifiable information with unrelated businesses. The fine print also usually says that they absolutely will use it themselves to suggest and upsell to you. And most have exceptions for sharing data with their third-party partners and affiliate companies. You have only to look at Facebook, Google, and Twitter to see the business model in action. Each knows that you can be worth anywhere from \$25 to \$150 per month, depending on the ad networks to which you are exposed. And it is estimated that 75 to 100 ad networks are tracking the average user in any given month.

So is it any wonder why you are suddenly seeing the same advertisements for rental cars on every web page you go to? Didn't you just search for a rental car on a travel site yesterday? Personalized retargeting, the science of directing you back to products or services you recently visited by exclusively showing ads from those sites, relies on collecting information about your search terms, sites visited and even your contact information. If you abandon your cart on a shopping site or cancel before booking on a travel site, expect to get an email beckoning you back within 24 hours, even if you never told those sites who you are. Our data are in control.

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*“Be aware that your digital bread crumbs are someone else's business plan.”*


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Likewise behavioral retargeting not only relies on tracking of direct sites you've visited, but also incorporates analysis and predictions based on other factors like the region of the country you are surfing from and even the type of computer you are using. In one well-publicized scandal, a popular travel site increased airline ticket prices by 30% for Mac users as compared to Windows users. Their behavioral analysis suggested that consumers of Apple products were willing to pay more for travel and therefore should not even be presented the cheaper options. Again, our data are in control.

How can we keep our data from telling our story, particularly to our own detriment? What is to stop the allegedly optimized and targeted choices from becoming a repository for modeling our risk for everything from criminal activity to physical health? Europeans are ahead of us on the regulatory front, but a few years ago Congress introduced the Consumer Internet Privacy Bill of Rights, designed to educate our public. Also, major Internet players have committed to the Do Not Track features in web browsers. It allows users to control the when, how and whom of the tracking cookies.

The easier it is to piece together our social profile details, the more important it is to understand our “right to be forgotten.” You need to do more than just delete your cookies and clear your browsing history. Consider using pseudonyms or separating your personal, business and volunteer self. Cancel old accounts: <http://howtocancelmyaccount.com/> and clean up your reputation. And simply be aware that your digital bread crumbs are someone else's business plan.

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## DEFENDING THOSE WHO DEFEND US



Michael V. Varney  
*President & CEO,  
Tucson Metro  
Chamber*

You flip a switch and the lights come on. You turn a faucet and water comes out. You drive by Davis-Monthan AFB or the 162nd Air National Guard and assume they will always be there because they have always been there.

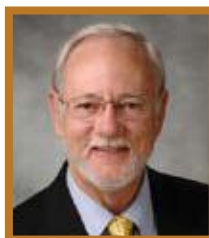
Military installations have been fixtures across Southern Arizona for decades. From Ft. Huachuca to the east to the Yuma Marine Air Station to the west, there are six military facilities that together contribute more than \$5 billion and something north of 60,000 direct and indirect jobs to our local economy. But the times they are a-changing.

Sequestration was a meat clever approach to a surgical budget situation. The massive cuts in military spending brought on by sequestration are having dire consequences on military spending, and military preparedness. Entire missions, like the A-10 "Warthog" close air support mission at Davis-Monthan AFB could go away entirely. Base Realignment and Closure (BRAC) is back in the news. Expected to be enacted in 2017, BRAC means that some communities will likely see their military installations shut down completely.

These threats have not gone unnoticed by local public policy makers and private sector leaders. Joint efforts to protect and promote our local military facilities are under way and have thus far proven successful. However, there is a long way to go before the residue of sequestration and BRAC efforts has settled.

I encourage you to raise your level of awareness on these issues and to get involved in helping to protect and promote our military installations. It's easy to do and it makes a difference.

## SOUTHERN ARIZONA'S MISSION: KEEPING OUR COUNTRY AND REGION STRONG



Bruce Dusenberry  
*Chairman, Southern  
Arizona Defense  
Alliance;  
Member, DM50*

Those of us lucky enough to live in the Old Pueblo know we have the perfect community for many things. Not the least of those is being home to a sizable presence of military operations that – combined across Southern Arizona – provide some 60,000 direct and indirect jobs and pump more than \$5 billion into our economy every year.

However, these assets – and with them the vitality of our economy – are threatened by federal budget cuts, base closures and the uncertain future of the A-10 "Warthog" fighter plane.



In response, last year the Southern Arizona Defense Alliance (SADA) was formed. It's a broadly based group of community and civic leaders, business organizations, military support groups, and private citizens spanning Southern Arizona and both sides of the political aisle. In March SADA launched a community campaign, Mission Strong, to educate residents about the critical importance of our military and to provide a central place to make peoples' voices heard.

Southern Arizona has many advantages, such as weather and ranges, that are important strengths, but community support also is a key factor. But that support has to be expressed if the region wants to make our military installations as valuable as possible to the Department of Defense.

Southern Arizona is home to six major military installations across the region. According to a 2011 Bloomberg Government Study, southeastern Arizona ranks seventh nationally in military spending.



Those military assets include:

- Davis-Monthan Air Force Base, Tucson
- The 162nd Fighter Wing of the Air National Guard, Tucson
- Fort Huachuca in Sierra Vista
- Yuma Marine Corps Air Station
- Yuma Proving Ground, U.S. Army
- Western Army National Guard Aviation Training Site in Marana

Declared "the state's largest and most important employer" by Dennis L. Hoffman, Professor of Economics, W.P. Carey School of Business, Arizona State University, the Department of Defense is the lifeblood of Southern Arizona's economic engine.

Hoffman added: "I don't want to think about what Tucson would look like without defense spending."

Based on the Arizona State University Maguire Study, using fiscal year 2005 data, Davis-Monthan employs 10,869 in direct jobs, has an average annual pay of \$42,740 and its economic impact on the City of Tucson and surrounding community is \$1.75 billion. The 162nd Fighter Wing provides \$280 million in economic impact, \$108 million in payroll, and 1,702 direct jobs.

Davis-Monthan faces particular challenges, not only due to impending Defense Base Closure and Realignment Commission (BRAC) actions in 2017, but also to the Air Force's plan to retire its entire fleet of A-10 "Warthog" fighter planes. Davis-Monthan is the A-10 training base for the USAF.

For the 162nd, the potential to attract the new F-35 aircraft to its training operations remains uncertain.

According to the *Arizona Daily Star*, if the A-10s were scrapped, it could result in the loss of 2,000 jobs across three squadrons, and would make Davis-Monthan more vulnerable in the next round of base closures.

In late May, however, the “Warthogs” got the first step in a temporary reprieve as the US House passed a committee amendment backed by Rep. Ron Barber, calling for funding the A-10 through fiscal 2015, and the Senate Armed Services Committee passed a similar amendment sponsored by Sen. John McCain to prohibit the Air Force from retiring the A-10. Still ahead is consideration by the House and Senate Conference Committee, but Congressional approval appears very favorable.

“We know in the future that only the most productive, efficient and well supported installations will survive,” said Ron Shoopman, Brig Gen USAF (Ret), president of the Southern Arizona Leadership Council and founding member of SADA.

SADA commissioned a community survey in December 2013, which showed that more than 90 percent of Southern Arizonans support the military bases, with 75 percent saying they had “strong” or “very strong” support.

Other survey findings were:

- The vast majority recognize the benefits of local military installations for economic viability, national defense, and giving the community a sense of pride
- There was almost no difference in levels of support between residents living closest to Davis-Monthan and the 162nd Fighter Wing and those who lived in all other areas of Southern Arizona

On their most recent trip to our nation’s capital, SADA members shared the survey results and the high level of residents’ support.

As other Southern Arizona business, labor and community groups travel to Washington, they also reinforce Mission Strong’s efforts and the support for Arizona’s important role in national security.

The growing list of Mission Strong supporters includes the following organizations, as well as hundreds of individuals:

- 162nd Fighter Wing Air National Guard Air Guardians
- City of Tucson
- DM50
- Fort Huachuca 50
- International Association of Machinists
- Metropolitan Pima Alliance
- Pima County
- Southern Arizona Business Coalition
- Southern Arizona Home Builders Association
- Southern Arizona Leadership Council
- Strongpoint Marketing/LP&G/Zimmerman Public Affairs
- Town of Marana
- Town of Oro Valley
- Town of Sahuarita
- Tucson Association of Realtors
- Tucson Electric Power
- Tucson Hispanic Chamber of Commerce
- Tucson Metro Chamber
- Tucson Regional Economic Opportunities
- VisitTucson
- Yuma Chamber of Commerce

Additionally letters and expressions of support have come from:

- US Representative Ron Barber
- US Senator Jeff Flake
- US Senator John McCain
- Governor Jan Brewer

“It’s clear that Southern Arizonans can’t afford to take our military operations for granted. We need to let Washington know just how much we value them,” said Mike Varney, president of the Tucson Metro Chamber and founding chairman of SADA.

**Visit [missionstrongaz.org](http://missionstrongaz.org), email [missionstrong@missionstrongaz.org](mailto:missionstrong@missionstrongaz.org), or write to P.O. Box 41626, Tucson, AZ 85717.**



**MISSION STRONG**  
LOCAL STRENGTH ★ NATIONAL DEFENSE



# DM50'S MESSAGE TO WASHINGTON DC AND THE AIR FORCE



Brian K. Harpel  
*President, DM50*

Davis-Monthan AFB is home of the 355th Fighter Wing and its nine major tenant units, including the 12th Air Force Headquarters. The Fighter Wing's primary mission is to train A-10 pilots and provide A-10 Close Air Support and forward air control to ground forces worldwide. The Fighter Wing is also tasked to provide airborne command, control and communications countermeasures in support of tactical forces through the 55th

Electronic Combat Group with its EC-130 aircraft for managing tactical air operations in war and other contingencies worldwide. At any given time, Davis-Monthan AFB has anywhere from 1,000 to 2,000 Airmen deployed around the world engaged in combat operations. Other critical components at DMAFB include the 563rd Helicopter Rescue Group and the 309th Aerospace Maintenance and Regeneration Group (AMARG), commonly known at the "Boneyard".

Davis-Monthan AFB is an integral part of the Tucson community. It has a longstanding and valuable relationship with the Tucson community and its Southern Arizona supporters in addition to the significant local economic benefit it provides. In 2012 DMAFB won a Department of Defense award given to the best installation in each military service annually. In Fiscal Year 2013, Davis-Monthan AFB circulated approximately \$973 million (\$1.5 billion when retiree impacts are included) into the local community, employed 2,884 civilians, and created approximately 4,403 jobs in the Old Pueblo. As part of a DM50 produced video promoting DMAFB, Mayor Jonathan Rothschild stated "Davis-Monthan is one of our three economic drivers in this community."

Currently, as a result of Department of Defense budget cuts dictated by Sequestration, significant threats loom over DMAFB. These threats include proposals to retire the entire Air Force A-10 fleet and reduce by half the number of C-130's located at DMAFB. In addition, a Base Realignment and Closure (BRAC) exercise is expected to occur as soon as 2017. The potential lack of a significant flying mission at DMAFB could put the base at risk for closure. In a recent interview for the DM50 video, Chuck Huckelberry the Pima County Administrator refers to DMAFB as a mainstay of the community saying, ". . . if they (DM) were to close it would be absolutely devastating."

The Southern Arizona Congressional Delegation is actively working to protect the A-10 until a suitable replacement is identified. In the meantime the DM50 and local support groups are lobbying to identify replacement missions. The Southern Arizona Defense Alliance (SADA) recently launched their Mission Strong initiative designed to rally local community support for all the military institutions in Southern Arizona.

The 355th Fighter Wing Commander, Colonel Kevin Blanchard states "weather, air spaces and the ranges (Barry Goldwater Range) make DM a great place to fly and a key installation for national defense." With BRACs and the unknown timetable of the A-10 here at DM Colonel Blanchard's words speak volumes. The DM50, local support groups and state and federal elected officials must continue to emphasize DM and Southern Arizona's strengths.

The message to Washington DC and the Air Force from this community is to keep flying missions at DMAFB no matter what aircraft platform the Department of Defense chooses to station there. We have the best community support, best weather, best range, best air space, best facilities and best airmen who enjoy Tucson, all on our side to keep DM flying.



## TUCSON AIR NATIONAL GUARD MISSIONS MAKE GLOBAL IMPACT



Col Phil Purcell  
*Commander, 162nd  
Fighter Wing*

Located at Tucson International Airport (IAP), the 162nd is the "face of the USAF to the world" providing the best-trained coalition war-fighting partners for the United States Air Force. The wing has trained pilots from 28 countries that fly the F-16 today while developing strategic partnerships and building strong international relationships based on performance, friendship and trust. The 162nd Wing has more than 45 years of experience in fighter training, and more than 25 years of experience in international military training. Wing instructor pilots average more than 3,000 fighter hours, and aircraft maintainers average 18 years of experience in fighter aircraft. With access to the Barry M. Goldwater Range Complex, the 162nd Wing flies more than 13,400 sorties per year and has graduated more than 5,000 fighter pilots since 1969. Through Operation Snowbird, a detachment of the 162nd Wing at Davis-Monthan AFB provides support for visiting flying units from around the world looking to train in the optimal weather conditions and ample ranges of Southern Arizona. Additionally, the wing operates two 24/7/365 detachments at Davis-Monthan AFB. The first is an F-16 alert detachment that provides a rapid reaction force ensuring air sovereignty over the Southwest. The second is the 214th Reconnaissance Group, which operates the MQ-1 "Predator" remotely piloted aircraft providing continuous intelligence, surveillance and reconnaissance support to U.S. and coalition ground forces overseas. The 162nd also hosts the Air National Guard Air Force Reserve Command Test Center (AATC), which conducts operational testing to support the primary mission of F-16 Operational Flight Program along with other Air National Guard airframes.

The Wing currently employs over 1,700 full and part time military members, contractors and state employees. With a payroll of over \$109 million, the 162d Wing has a \$280 million annual economic impact in the Tucson community.

As the current 162nd Wing Commander, I am a veteran of Operations Desert Storm and Iraqi Freedom with 26 years of service and more than 3,000 flying hours in the F-16 and F-22 Raptor.

I believe that this community has pride in knowing that our base plays a huge part of the national defensive structure and our own community's defense. A strong community partnership is important to us and the continued success of our global missions.



## WASHINGTON UPDATE



John McCain  
U.S. Senator

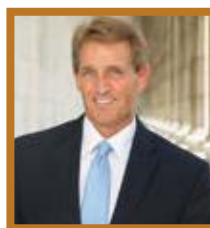
The Senate Armed Services Committee recently passed several amendments that recognize the vital contributions that Tucson provides to our national security and that, if enacted, would help ensure that it will continue to do so.

An amendment of mine that was adopted and passed unanimously strictly prohibits the United States Air Force from retiring A-10 "Warthog" airplanes or taking any action to prepare to retire this invaluable close-air support fighter plane. The Committee-passed National Defense Authorization Act for 2015 fully funds the flight hours, pilot training, fuel, maintenance and operations for all A-10 pilots and crews through 2015. The A-10 squadrons at Davis-Monthan Air Force Base would, under my provision, continue to train to provide the very best in close-air-support to our infantry troops due to this amendment. This capability comes at a bargain as the A-10 costs less per flying hour than any of the rest of the Air Force inventory that provides air support.

I also worked in a bipartisan manner to pass an amendment that, if enacted, would reverse the Navy's decision to prematurely close down the purchase of Tomahawk missiles, among the most-utilized missile systems in our military's inventory that is built in Tucson. In fact, the Tomahawk has been used over 2,000 times since the first Gulf War and has time and again shown its reliability and operational utility for our commanders. The Committee-passed national defense authorization act added funding for the tomahawk missile and directs the navy to look at further upgrades to this venerable weapon system to make it even more precise and effective.

While I am pleased that the Senate Armed Services Committee was able to work to protect these two vital programs from cuts that would harm our national security, the very real threat of defense sequestration remains in place for 2016 and beyond. Washington's lack of courage to address our spending problems have caused valuable programs such as the A-10 and Tomahawk to be cut or proposed to be cut; civilian employees to be furloughed; military readiness to be compromised; and reduced our ability to retain the best and brightest young officers and troops. This does nothing to protect our country or save money. There is bipartisan agreement that mindless sequestration of funding for our troops must come to an end – not only for our national security but also for the economic health of Tucson and all of the military communities in Arizona.

## SOUTHERN ARIZONA IS VITAL TO OUR MILITARY INTERESTS



Jeff Flake  
U.S. Senator

Arizona is home to first-rate military installations, and Southern Arizona counts Fort Huachuca, Davis-Monthan Air Force Base and the 162nd Fighter Wing Air National Guard among them. The men and women stationed at these installations continue to make critical contributions to our national defense. Their work is buttressed by local communities, with groups like the Southern Arizona Defense Alliance, the DM-50, the Fort Huachuca 50 and the 162nd Wing Air Guardians working over the years to support these installations and those who serve there.

Unfortunately, sequestration looms large over all the armed services, their weapons programs, and the installations that house them. While Arizona's natural attributes are a great fit for many of the armed services' needs, military bases in Arizona are not immune to the effects of sequestration. Nobody knows this better than those serving at Davis-Monthan and the local community that supports them.

The future of the A-10 is no small matter for Davis-Monthan or the national defense. This past spring, I had the opportunity to visit Davis-Monthan and meet with base leadership to hear perspectives on fiscal challenges facing the nation, including the future of the A-10. I also observed a demonstration of the A-10's close-air support capabilities and witnessed the 943rd Rescue Group in action.

This experience helped solidify what I already knew: that the A-10 is able to fulfill critical missions. The Air Force continues to seek the A-10's retirement, even though questions remain as to whether an adequate replacement exists for this aircraft that is capable of such unique tasks.

On May 22, the Senate Committee on Armed Services considered the 2015 National Defense Authorization Act, which included an amendment to prohibit the retirement of the A-10 during fiscal year 2015. Although I am not a member of this committee, I look forward to working with my colleagues as the Senate considers the future of the A-10 and the unique role it plays.

Southern Arizona has a lot to offer the military, and has a long history of military cooperation. Sequestration will certainly impact military assets based here and elsewhere. I will work to ensure that budget-driven decisions do not adversely affect the ability of the armed forces to defend the nation and those who serve it.

## MY FIGHT FOR THE A-10: IMPORTANT FOR TUCSON'S ECONOMY AND FOR OUR NATIONAL DEFENSE



Ron Barber  
*U.S. Representative*

When I was growing up in Tucson, we learned about the five C's of the Arizona economy: copper, cattle, cotton, citrus and climate.

For many years there has also been a "D" that is increasingly important to the Tucson economy: Defense.

The two major military installations in Tucson – Davis-Monthan Air Force Base and the 162nd Wing of the Arizona Air National Guard – contribute more than \$1.2 billion to our economy. Add in military retirees, veterans and our numerous businesses that supply the military – and defense is one of the strongest pistons in our economic engine.

That – and my determination to give our men and women in uniform the best equipment – is why I have been fighting in Congress to save the A-10, to prevent the AH-64 Apache helicopters from being transferred from the Silverbell Army Heliport in Marana and to continue funding for the Tomahawk cruise missile made here by Raytheon.

All are crucial to our local economy. And all are essential to our national defense.

The A-10 is devastatingly effective and unmatched in its ability to protect American ground troops. But earlier this year, the president and the Pentagon said that isn't enough. They said the A-10 must go.

I fought back and worked with my colleagues on the House Armed Services Committee – Republicans and Democrats – to keep the A-10 flying. It was a bipartisan victory that was supported overwhelmingly and passed by the full House.

Why such widespread support for an airplane that has been in service for nearly four decades?

In Desert Storm, the A-10 took out more than half of the 1,700 Iraqi tanks destroyed in air strikes. A-10s also took out 300 armored personnel carriers and artillery emplacements.

Over the past decade, in Iraq and Afghanistan, there are hundreds of accounts of how the A-10 – able to fly low and slow and survive multiple hits – protected troops on the ground.

I also have opposed – successfully – a proposal by the U.S. Army to transfer Apache helicopters from the National Guard to the Army. That would have cut 800 soldiers and 24 helicopters from the Guard and undermined the 1-285th Attack/Reconnaissance Battalion at Silverbell Army Heliport in Marana.

Our Guardsmen have fought bravely in Afghanistan, performing the same missions as active-duty units. I reject the notion that our highly trained and proven Guardsmen should not continue to perform attack aviation missions.

I worked to support additional funding for the Tomahawk cruise missile after the Obama administration sought drastic cuts to the program. The Tomahawk has been crucial to the mission in Iraq, Libya, Yemen and other countries where the military needed to strike at long range.

What we do in Tucson – at D-M, at the 162nd, at Silverbell, at Raytheon and at scores of other defense contractors – is essential to our nation's security. It also keeps our local economy strong.

And I will not stop fighting.

*U.S. Rep. Ron Barber represents Arizona's 2nd Congressional District. Follow him on Facebook or Twitter at RepRonBarber or contact him through his website at [barber.house.gov](http://barber.house.gov).*





# MAC IS 85 YEARS STRONG



Ellen Jimenez  
MAC Chair;  
Assistant Director of  
Sales, Sheraton  
Tucson Hotel and  
Suites

This year marks the 85th Anniversary of the Military Affairs Committee (MAC) of the Tucson Metro Chamber. Yes, you read correctly. 85 years. Let's reflect on what that means. 85 years (at least) that Tucson has enjoyed military installations in our back yard. 85 years of community strong support for our men and women who wear the uniform. 85 years that we have had active military community connections. 85 years of financial economic impact in the community because of our country's military based here in Tucson.

The Military Affairs Committee became a standing committee of the Tucson Metro Chamber in 1929. At that time, the Chamber's Aviation Committee was responsible for the Pilot's Register at Davis-Monthan Aviation Field, the first municipal aviation field in the United States. That was just the beginning. Today, MAC continues to focus on advocating, community relations, education, awards/recognition programs and support of our men and women who wear the uniform. MAC proudly supports Tucson's Davis-Monthan Air Force Base (DMAFB) the 162nd Fighter Wing, U.S. Army units to include the Western Army National Guard Aviation Training Site, the Navy Operational Support Center, U.S. Marine Corp Bulk Fuel Company and the University of Arizona ROTC programs. The time and dedication given by MAC's members has enabled the committee's continued dedication and success.

MAC has maintained a strong voice for our Tucson installations. We have participated in letter writing campaigns, meetings with government officials, government contractors, decision makers and ACC leadership both here and in D.C. We are proud to be a part of the Southern Arizona Defense Alliance and work with our local elected leaders to continuously share Tucson's support of flying and training missions here in Tucson.

MAC holds monthly luncheons where members are able to network with local military leadership. Once a year we hold our Annual E.D. Jewett and Charles T. Niblett Awards Luncheon in which we honor the Unit of the Year for DMAFB and a Wingman. The awards' namesakes Col (Ret) Jewett, a previous MAC chairman and chairman of the board of the Chamber and Col (Ret) Niblett, a previous MAC chairman served on the committee for over 30 years. Both retired from DMAFB. Along with the two awards, MAC sponsors the 355th FW quarterly award A-10 trophies, a 162nd Wing annual award and an annual U.S. Marine Corps and U.S. Navy Awards Luncheon. MAC helps present the coveted Levitow Award at the Airman Leadership School graduations and offers a monetary scholarship to the recipient for continued education. We participate in the DMAFB Right Start program in which we get to welcome new-comers to Tucson and share names of Chamber businesses who are military supportive.

In 2012, MAC teamed up with leaders of DMAFB and enacted the Community and Military Partnership (CAMP) program. This program connects DM Airmen between the ages of 18-24 to families in Tucson. The program is aimed at minimizing the stress and loneliness experienced from recently leaving home shared with multiple deployments.

MAC actively engages with our service members with our support initiatives. Operation Otterpop gives members a chance to visit Airmen on the flight line of DMAFB and the 162nd Wing with treats and offer thanks for their service. It's amazing how far a thank you and a handshake will go. Operation Zulu began in 2010 giving Tucson businesses the opportunity to collect holiday gifts in which MAC will ship to our Tucson men and women who are deployed over the holidays.

We look forward to 85 plus more years of continued connections, support and hearing more of those beautiful Air Force jets flying in the skies over Tucson.

**If you are interested in becoming involved in the Military Affairs Committee, contact Shirley Wilka at (520) 792.2250, ext. 132 or [swilka@tucsonchamber.org](mailto:swilka@tucsonchamber.org).**



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THE CHAMBER IS  
FIGHTING TO PROTECT



**\$1.67 BILLION**  
ESTIMATED ECONOMIC IMPACT  
OF DM AND THE 162ND ANG



**COPPERPOINT  
BONUS DIVIDENDS**



**13**

INTERFACE AND CANDIDATE  
MEETING OPPORTUNITIES  
WITH ELECTED OFFICIALS



BUSINESSES RECOGNIZED AT COPPER CACTUS AWARDS

**13 WINNERS  
54 FINALISTS**



**ONLINE TRAINING  
& BUSINESS RESOURCES**



**\$360,000**



RAISED TO BEAUTIFY TUCSON BLVD  
BETWEEN VALENCIA AND TIA



OFFICE DEPOT SAVINGS  
AWARDED TO CHAMBER INVESTORS



**80%**  
ELECTION VICTORIES

REPORT CARD

**83%**  
AVERAGE  
VOTING RECORD



BILLS TRACKED AT  
THE STATE LEVEL

**34**



THE CHAMBER IS FIGHTING TO BRING

**\$9 BILLION**

ESTIMATED ECONOMIC IMPACT  
OF ROSEMONT COPPER MINING  
OPERATIONS TO PIMA COUNTY

**129**  
COMPANIES  
WITH 100+ EMPLOYEES  
INTERVIEWED FOR  
**BEAR**  
BUSINESS EXPANSION AND RETENTION





Mary Atkinson  
Director, Wellness

# Improving The Health and Wellness of Our Community

Chronic diseases – such as heart disease, cancer, diabetes and obesity – are among the leading causes of death and disability in the United States, affecting nearly half our population. The risk factors associated with chronic disease are largely attributable to behavior: not exercising or not exercising enough, eating unhealthy foods, smoking and drinking too much alcohol, among others. As employers, we all pay the price.

According to the Centers for Disease Control and Prevention, in 2007 annual health care expenditures totaled \$2.2 trillion or an average of \$7,400 per person. Health care coverage costs for people with a chronic condition average five times higher than for those without such a condition. Indirect costs, such as absenteeism, disability and reduced work output, may be significantly higher than direct medical costs. Productivity losses alone due to employee or family illness cost U.S. employers \$1,685 per employee per year.

As employers search for ways to reduce soaring health care costs and understand our new role in health care reform, a small coalition of employers – TMC included – are taking a proactive approach to reducing the impact of chronic disease on our community and workforce. In February, TMC hosted the first meeting of the Employee Wellness Workgroup, an initiative of Healthy Pima, the Pima County Community Health Improvement Plan, and facilitated by the Employers Health Alliance of Arizona and the Pima County Health Department. The goals of the Employee Wellness Workgroup are to promote among employers the importance of physical activity for enhanced employee wellness and to work with employers to encourage and support employee engagement in increased physical activity.

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**“We must be partners with our employees in creating a culture of health and engaging them and their families in health and wellness activities to promote sustained behavior changes.”**

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According to the CDC, inactivity is one of the three key risk areas that must be addressed in order to prevent 80 percent of heart disease, stroke and type 2 diabetes, and 40 percent of cancers. As employers, we have a unique opportunity to leverage the 40 or so hours each week that we have with our employees to promote and support behavior change. The changes do not have to be extreme – simply removing the sodas, chips, cookies and processed and refined foods from our vending machines and replacing with baskets of fresh fruits and vegetables can eliminate the temptation of unhealthy snacks.

Other easy options include conducting morning meetings during a brisk 30-minute walk around the building or through the halls to help employees reach their CDC-recommended 150 minutes per week of moderate physical activity for adults. Or perhaps provide each employee \$100 per year to purchase a new pair of walking or running shoes to support them in their physical activity endeavors.

As employers, we must lead by example. We must be partners with our employees in creating a culture of health and engaging them and their families in health and wellness activities to promote sustained behavior changes. By focusing on increasing physical activity among employees, we believe we can combat chronic disease, improve worker productivity, reduce sick days and absenteeism, and improve the quality of life for all Pima County residents.

For more information on the Healthy Pima Employee Wellness Workgroup or to join TMC and other local employers in improving the health and wellness of our community, contact [wellness@ehaaz.org](mailto:wellness@ehaaz.org).

# Tucson Metro Chamber

## 2<sup>nd</sup> Session/51<sup>st</sup> Legislature Report Card

			Priority Bills											Infrastructure			Land Use
Name	District	Party	1. HB2703	2. HB2135	3. HB2163	4. HB2167	5. HB2260	6. SB1351	7. SB1392	8. SB1413	9. HB2389	10. HB2014	11. HCR2018	12. HB2148	13. HB2118	14. SCM1001	15. HB2114
Governor Brewer		R	+	+	+	+	+	+	+	+	+			+			+
Bradley, David	10	D	-	+	+	+	+	+	+	+	+			+		+	+
Cajero-Bedford, Olivia	3	D	-	+	?	+	+	+	+	+	+			+		+	+
Clinco, Demion	2	D	-		+	+	+	+	+	+	?			+		?	
Dalessandro, Andrea	2	D	-	+	+	+	+	+	+	+	+			+		+	+
Farley, Steve	9	D	-	+	+	+	+	?	?	+	+			+		+	+
Galbadon, Rosanna	2	D	-	+	+	+	+	+	+	+	+	-	-	+	+	+	+
Gonzales, Sally Ann	3	D	-	+	+	+	+	+	+	+	+	-	-	+	+	-	+
Gowan, David	14	R	+	+	+	-	+	+	+	+	+	+	+	+	+	+	+
Griffin, Gail	14	R	+	+	+	-	+	+	+	+	+			+		+	+
Kwasman, Adam	11	R	+	+	+	+	+	+	+	?	?	+	+	+	+	?	+
Mach, Stefanie	10	D	-	+	+	+	+	+	+	+	+	-	-	+	+	-	+
Melvin, Al	11	R	+	+	+	+	+	?	?	+	+			+		+	+
Orr, Ethan	9	R	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Saldade, Macario	3	D	-	+	+	+	+	+	+	+	+	-	-	+	+	-	+
Smith, Steve	11	R	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Steele, Victoria	9	D	-	+	+	+	+	+	+	+	+	-	-	+	+	-	+
Stevens, David	14	R	+	+	+	-	+	+	-	+	+	+	+	+	+	+	+
Wheeler, Bruce	10	D	-	+	+	?	?	+	+	+	+	-	-	+	+	-	+

### 1. HB2703

#### BUDGET; GENERAL APPROPRIATIONS; FY2014-15

The "feed bill" for FY2014-15, containing appropriations for state agencies and programs. Signed with line-item vetoes.

**TMCC Position: SUPPORT**

### 2. HB2135

#### MILITARY AFFAIRS COMMISSION; CONTINUATION

The Military Affairs Commission is extended 8 years to July 1, 2022.

**TMCC Position: SUPPORT**

### 3. HB2163

#### LIMITED LIABILITY; SPACE FLIGHT ACTIVITIES

A "space flight entity" may enter into a liability release agreement with a space flight participant to limit the entity's civil liability for a space flight participant's injury that arises out of space flight activities. The liability release agreement is valid and enforceable.

**TMCC Position: SUPPORT**

### 4. HB2167

#### SPORTS AUTHORITY; ELECTION

The board of directors of a sports authority district in a county with a population of more than 500,000 but less than 2 million persons (Pima County) is permitted to call an election for the establishment of a sports authority in the county.

**TMCC Position: SUPPORT**

### 5. HB2260

#### SMALL BUSINESS BILL OF RIGHTS

State agencies which conduct audits, inspections or other regulatory enforcement actions are required to create and post on their website a small business bill of rights that includes specified information. Must provide a written document of the small business bill of rights.

**TMCC Position: SUPPORT**

### 6. SB1351

#### MULTIPURPOSE FACILITIES DISTRICTS; RIO NUEVO

Multipurpose facilities district boards of directors are required to submit a report to the Legislature by October 1 of each year. Members of the board of directors are required to be residents of the county in which the district is located, and at least four of the nine members must be residents of the municipality in which the district is located.

**TMCC Position: SUPPORT**

### 7. SB1392

#### UNIVERSITIES; INTELLECTUAL PROPERTY

Arizona Board of Regents is required to maintain intellectual property policies that allow the licensing, assignment or other transfer of intellectual property owned by ABOR to third parties if the transfer is in the best interest of the state and the university system.

**TMCC Position: SUPPORT**

### 8. SB1413

#### TAXES; MANUFACTURERS' ELECTRICITY SALES; EXEMPTION

List of deductions from the tax base for the utilities classification is expanded to include gross proceeds of sales or gross income derived from sales of electricity or natural gas to a business that is "principally engaged" in "manufacturing" or "smelting" operations that uses at least 51 percent of the electricity or natural gas in the manufacturing or smelting operations.

**TMCC Position: SUPPORT**

+ "Correct" vote, supported TMCC's position    - "Wrong" vote, contrary to TMCC's position    ? No recorded vote

Education							General Business							Finance/Insurance							2014 Totals %	2013 Totals %	2-yr Total %
16. HB2005	17. HB2205	18. SB1048	19. HB2316	20. SB1310	21. SB1396	22. HB2144	23. HB2046	24. HB2161	25. HB2162	26. SB1484	27. HB2339	28. SB1134	29. SB1412	30. HB2554	31. HB2001	32. HB2221	33. SB1181	34. SB1046	35. HB2018	36. SB1075			
+	+	-	+				+	+	+	+	+				+	+	+	+	+		96%	100%	99%
+	+	-	+	+	+		+	+	+	+	+	+	+		+	+	+	+	+	+	94%	81%	85%
+	+	-	+	+	+		+	+	+	+	+	+	?		+	+	+	+	+	+	87%	78%	81%
	+	-	+							+						+	-	+	+		72%		72%
+	+	-	+	+	+		+	+	+	+	+	+	-		+	+	+	+	+	+	90%	68%	75%
+	+	-	?	+	+		+	?	+	+	+	+	?		+	+	+	+	+	+	77%	79%	79%
+	+	-	+			+	+	+	+	+	+			+	+	+	-	+	+		84%	60%	68%
+	+	-	+			+	+	+	+	+	+			+	+	+	-	+	+		81%	55%	63%
+	+	+	-			-	+	+	+	+	-			-	+	+	+	+	+		84%	94%	90%
+	+	+	-	-	-		+	-	+	+	-	+	+		+	+	+	+	+	+	81%	89%	86%
+	+	+	-			-	+	+	+	-	-			-	+	+	+	+	+		74%	89%	84%
+	+	-	+			+	+	+	+	+	+			+	+	+	-	+	+		81%	71%	74%
+	+	+	-	-	-		+	+	+	+	-	+	?		+	+	+	+	+	+	77%	95%	89%
+	+	+	-			+	+	+	+	+	-			+	+	+	+	+	+		94%	95%	95%
+	+	-	+			+	+	+	+	+	+			+	+	+	-	+	+		81%	68%	72%
+	+	+	-			-	+	+	+	-	-			-	+	+	+	+	+		84%	73%	76%
+	+	-	+			+	+	+	+	+	+			+	+	+	-	+	+		84%	73%	76%
+	+	+	-			-	+	+	+	-	-			-	+	+	+	+	+		77%	89%	85%
+	+	-	?			+	+	+	+	+	+			+	+	+	+	+	+		74%	81%	78%

#### 9. HB2389

##### TRANSACTION PRIVILEGE TAX CHANGES

A person desiring to engage or continue in business within a municipality that imposes a municipal privilege tax is required to apply to the Department of Revenue for an annual municipal privilege tax license, accompanied by a fee of up to \$50.

**TMCC Position: SUPPORT**

#### 10. HB2014

##### BALLOT MEASURES; PROP 105 DISCLOSURE

For ballot propositions that make statutory changes, a statement that the measure can never be changed except by a 3/4 vote of the Legislature or by referring the change to the ballot must be printed on the official ballot.

**TMCC Position: SUPPORT**

#### 11. HCR2018

##### FUNDING BALLOT MEASURES; REAUTHORIZATION

2014 general election ballot is to carry the question of whether to amend the state Constitution to place an eight-year limit on any initiative or referendum measure that authorizes or requires the expenditure of state monies. At the end of the eight-year period, a reauthorization measure must be referred to the ballot at the next general election.

**TMCC Position: SUPPORT**

#### 12. HB2148

##### MUNICIPALITIES; COUNTIES; TRANSFER; RIGHT-OF-WAY

A transfer of a county right-of-way or roadway to an adjacent municipality must be treated by the municipality as if the transferred property was newly annexed territory.

**TMCC Position: SUPPORT**

#### 13. HB2118

##### UTILITIES; RIGHT OF WAY

An underground facilities operator is not required to remove or relocate an active, inactive or abandoned underground facility located in the right-of-way of a state highway, state route or interstate highway under the direct control of the Dept. of Transportation except if the operator is notified during the design phase that the facility will be in direct physical conflict with the excavation for active roadway construction.

**TMCC Position: SUPPORT**

#### 14. SCM1001

##### YUMA DESALTING PLANT

Legislature urges the Secretary of the U.S. Department of the Interior to immediately take all necessary measures to operate the Yuma Desalting Plant.

**TMCC Position: SUPPORT**

#### 15. HB2114

##### ADOT; LAND ACQUISITION; CONVEYANCES; RELOCATION

Various changes relating to land acquisition by county agencies or the Dept. of Transportation. The maximum amounts the displacing agency is required to pay a displaced person, business or farm operation for various expenses related to relocating a dwelling, farm or business are increased.

**TMCC Position: SUPPORT**

#### 16. HB2005

##### COMMUNITY COLLEGES; NONRESIDENTS; REIMBURSEMENT

The information that must be included in each community college district's annual report to the Governor and the Legislature is expanded to include the number of nonresident students by county.

**TMCC Position: SUPPORT**

#### 17. HB2205

##### VETERINARY FACULTY MEMBER LICENSES

State Veterinary Medical Examining Board is required to issue "veterinary faculty member" licenses for licensees to practice veterinary medicine only under official academic responsibilities.

**TMCC Position: SUPPORT**



# Tucson Metro Chamber

## 2<sup>nd</sup> Session/51<sup>st</sup> Legislature Report Card

### 18. SB1048 TAX CREDITS; STOS; PREAPPROVAL; ENTITIES

Would have established an individual income tax credit for the pro rata amount of contributions made by a business to school tuition organizations.

**TMCC Position: SUPPORT**

### 19. HB2316 SCHOOLS; LOCAL CONTROL; STUDENT PRIVACY

The Board of Education, Superintendent of Public Instruction and Department of Education would have been prohibited from adopting any educational standards, curricula or instructional approaches that may have been mandated by the federal government. Prohibits applying for any federal grant that required the adoption of any federally developed standards, curricula or instructional approaches.

**TMCC Position: OPPOSE**

### 20. SB1310 SCHOOLS; COMMON CORE; PROHIBITION

The State Board of Education is prohibited from implementing the common core standards and from adopting or revising curricular standards in a manner that would effectively implement the common core standards.

**TMCC Position: OPPOSE**

### 21. SB1396 SCHOOLS; COMPETENCY REQ'S; ASSESSMENTS

School district and charter school governing boards are required to adopt and implement an instrument to measure student achievement in reading, writing and mathematics in at least four grades designated by the school board.

**TMCC Position: OPPOSE**

### 22. HB2144 SCHOOL PUPILS; ACADEMIC INTERVENTION

Beginning in the 2016-17 school year, if sufficient monies are available, school district governing boards are required to maintain a confidential list of students with a grade point average of 2.0 or lower on a 4.0 scale, or the equivalent.

**TMCC Position: SUPPORT**

### 23. HB2046 DISASTER RECOVERY; BUSINESSES; TAX; REGULATION

Out-of-state businesses, partnerships, corporations and employees that are in Arizona on a temporary basis solely to perform disaster recovery from a "declared disaster" are not subject to any state or local registration, licensing or certification requirements and are not required to file, withhold or pay state or local income, use or property taxes.

**TMCC Position: SUPPORT**

### 24. HB2161 BOARD OF EQUALIZATION; CONTINUATION

The statutory life of the State Board of Equalization is extended 10 years to July 1, 2024.

**TMCC Position: SUPPORT**

### 25. HB2162 CITY OR TOWN COUNCIL; VACANCY

If a member of a municipal council ceases to be a qualified elector of the municipality, the council seat held by that member is deemed vacant; must be filled in the same manner as any vacancy.

**TMCC Position: SUPPORT**

### 26. SB1484 TAX CREDIT; MANUFACTURERS; RENEWABLE ENERGY

Establishes an income tax credit for investments of at least \$300 million in a three-year period in new "renewable energy facilities" in Arizona that produce energy for self-consumption if the power will be used primarily for manufacturing.

**TMCC Position: SUPPORT**

### 27. HB2339 FIREARMS; PERMIT HOLDERS; PUBLIC PLACES

It would not have been considered misconduct involving weapons to carry a deadly weapon at a public establishment or event if the person possessed a valid concealed weapons permit.

**TMCC Position: OPPOSE**

### 28. SB1134 SALES TAX; REDUCED REPORTING REQUIREMENTS

Taxpayers with annual TPT liability between \$2,000 and \$8,000 pay TPT on a quarterly basis; annual TPT liability of less than \$2,000 pay on an annual basis.

**TMCC Position: SUPPORT**

### 29. SB1412 ACCELERATED DEPRECIATION; CLASS 6 PROPERTY

The accelerated depreciation schedule for certain class 1 and class 2 property also applies to personal property that is acquired during or after tax year 2014 and is initially classified during or after tax year 2015 as class 6 property.

**TMCC Position: SUPPORT**

### 30. HB2554 BUSINESS ENTITIES; PUBLICATION; POSTING; REQUIREMENT

The Corporation Commission is required to establish and maintain a database for documents filed pursuant to statutory public notice requirements for corporate filings; required to post the database on its website; authorized to charge a fee.

**TMCC Position: OPPOSE**

### 31. HB2001 INSURANCE; CONTINUING EDUCATION; DEFINITION

For the purpose of being "continuously licensed" for insurance licensee continuing education requirements, a license that expires is not considered to have terminated if the late fee is timely paid and the license is renewed or the license is placed on inactive status.

**TMCC Position: SUPPORT**

### 32. HB2221 WORKERS' COMP; CONTROLLED SUBSTANCES

Modifies requirements for the use of a narcotic or opium-based controlled substance for injuries covered by workers' compensation, including requiring the medication to demonstrate "clinically meaningful improvement in function."

**TMCC Position: SUPPORT**

### 33. SB1181 GUARANTY FUND; WORKERS' COMPENSATION

Insurers who write only workers' compensation insurance are no longer excluded from the definition of "member insurer"; Fund is obligated to pay benefits on workers' compensation claims if an insurer becomes insolvent.

**TMCC Position: SUPPORT**

### 34. SB1046 FINANCIAL TRANSACTIONS; OMNIBUS

Changes to statutes relating to financial transactions; modifies various rules relating to collateral and filing of financing statements for secured transactions.

**TMCC Position: SUPPORT**

### 35. HB2018 MORTGAGES; TRUST DEEDS; DEFICIENCY ACTIONS

For mortgages and deeds of trust originated after December 31, 2014, anti-deficiency protection does not apply to real property owned by a person engaged in the business of constructing and selling dwellings that was acquired by the person in the course of that business, property that contains a dwelling that was never "substantially completed," or property that contains a dwelling that is never actually utilized as a dwelling.

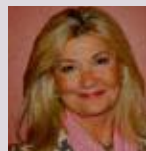
**TMCC Position: SUPPORT**

### 36. SB1075 WORKERS' COMP; PHYSICIAN-DISPENSED MEDICATIONS

A workers' compensation carrier, self-insured employer or the Industrial Commission are not liable for payment for medications that a physician dispenses unless the physician dispenses the medication within 14 days after the employee first seeks medical treatment for the injury.

**TMCC Position: SUPPORT**

## Easter Seals Blake Foundation



EMA KAMMEYER  
CHIEF EXECUTIVE OFFICER

**Describe your organization and your organization's purpose.  
Who does your organization serve? How do you serve?**

Easter Seals Blake Foundation (ESBF) has been serving disabled & disadvantaged individuals and their families throughout Southern Arizona since 1950. Services range from early intervention and head start programs, summer camps, behavioral health services, all the way to long term supported living and employment trainings. Currently with a budget of \$29M ESBF offers 155 programs, serving more than 18,000 children, families and individuals in Pima, Cochise, Santa Cruz, Graham, Pinal, Gila, Greenlee and Yuma counties. We are the largest non-profit and community services employer in Southern Arizona.

### What are some of the challenges that your organization faces?

ESBF is an incredible resource for Southern Arizona, but often isn't well known. Because we work with populations who in many instances are unable to advocate on their own behalf, it's important we partner with local leaders to represent the needs these populations have within our community.

Keeping up with the basic necessities for our clients has posed challenges in recent years. State budget cuts, growing needs for the individuals, families and children we serve, all of these things have tasked us to stretch resources in an effort to keep up with the needs. One example of this is our community supported living program. These

## Square & Compass Children's Clinic



AMY BURKE  
EXECUTIVE DIRECTOR

**Describe your organization and your organization's purpose.  
Who does your organization serve? How do you serve?**

Square & Compass Children's Clinic is the philanthropic partner of Children's Clinics in our Square & Compass Building on the Tucson Medical Center campus. Our financial support enables Children's Clinics to deliver comprehensive, multi-disciplinary medical care to Southern Arizona children with complex medical conditions and their families. We also provide direct philanthropic assistance to children who are uninsured or underinsured for medical services or equipment that is vital to their overall well-being.

### What are some of the challenges that your organization faces?

Providing assistance to children with complex medical conditions requires continued support from generous donors. Square & Compass Children's Clinic relies on private funding through contributions from individuals, memorials and bequests, organizations, and businesses. These contributions along with payment agreements from medical service providers are essential to helping us provide aid to children for many years to come.

### How would you like to interact with the business community on a higher level?

Our heart-felt tradition continues with the support we receive from generous donors in the community and we appreciate legal professionals who recommend bequests



Easter Seals Blake Foundation



individuals have suffered severe cuts to their basic living allowance and currently survive on a food budget of \$4.62 per day per resident.

### How would you like to interact with the business community on a higher level?

Collaboration with local leaders and community-based resources is integral to ESBF's success. Our goal is to bring awareness to the business community about our role within Southern Arizona, explore opportunities to partner as well as opportunities for engagement.



and memorial gifts to our program. The resources we provide, from generous contributions, combined with those from local hospitals and medical service providers have allowed us to meet the complex, unique health care needs of children for over 65 years. We greatly appreciate our partners in the community and always welcome the opportunity to build new relationships with individuals, organizations, and businesses that are interested in helping us fulfill our mission to help medically challenged children in Southern Arizona.



## SOUTHERN ARIZONA BUSINESS POLITICAL ACTION COMMITTEE

# PRIMARY ENDORSEMENTS

The endorsements listed below are for each political party's primary election *ONLY*. Where two or more candidates are listed, SAZPAC believes any of the endorsed candidates would be business-friendly.

### DEMOCRATIC PRIMARY

**Governor**

Fred DuVal

**Secretary of State**

Terry Goddard

**Attorney General**

Felecia Rotellini

**Superintendent of  
Public Instruction**

David Garcia

**AZ Senate District 3**

Olivia Cajero-Bedford

**AZ Senate District 4**

Lynne Pancrazi

**AZ Senate District 9**

Steve Farley

**AZ Senate District 10**

David Bradley

**AZ House District 3**

Macario Saldade

**AZ House District 10**

Bruce Wheeler

Stefanie Mach

### REPUBLICAN PRIMARY

**Governor**

Ken Bennett

Doug Ducey

Christine Jones

Scott Smith

**Secretary of State**

Justin Pierce

**Treasurer**

Jeff DeWit

Hugh Hallman

**State Mine Inspector**

Joe Hart

**AZ Senate District 11**

Scott Bartle

**AZ Senate District 14**

Gail Griffin

**AZ House District 9**

Ethan Orr

**AZ House District 11**

Jo Grant

**AZ House District 14**

Susan Syfert

David Gowan

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Selena Llamas  
Southern Arizona  
Community Mobilizer

# Higher State Standards Improve Southern Arizona's Economic Outlook

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*“I can visualize a future Arizona filled with scientists, historians, teachers and business trailblazers.”*

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The latest education data positions the United States far behind international counterparts when it comes to students' preparedness to compete in the global economy. Arizona students are no exception to the rule. While it is clear we have work to do as a country, Arizona is lagging behind many other states in academic achievement, workforce development and economic prosperity.

According to a report by Complete College America, 64 percent of jobs in Arizona will require a career certificate or college degree by 2020. However, only 31 percent of Arizona adults hold an associate's degree or higher, leaving a skills gap of 33 percent.

In addition, Arizona will have 154,000 jobs requiring proficiency in science, technology, engineering or math (STEM) by 2018, according to a 2011 estimate by the Georgetown University's Center on Education and the Workforce. This represents a 16 percent increase in STEM jobs. Unfortunately, only 77 percent of students in Arizona are graduating from high school on time and more than half of those who do graduate do not qualify for a state university.

Fortunately, Arizona has embraced a critical initiative—Arizona's College and Career Ready Standards. These rigorous, internationally benchmarked standards in English and math better prepare Arizona's students for college and career by equipping them with the skills they need to compete in today's leading careers. For businesses, these standards mean a stronger future workforce that can meet the demands of our ever-evolving industries, many of which require an increasingly specific skillset. Therefore, just as the college and career ready standards mean a brighter future for Arizona's students, they also ensure a prosperous future for Arizona's economy.

It's clear that our previous state standards set the bar too low, and as a result, achievement remained low. Arizona's College and Career Ready Standards are one step to changing that. They determine what students need to know at each grade and build upon learning year after year. These new standards are smart in their design, allowing educators the autonomy to dig deeper into concepts with their students. They were designed to focus on the development of students' critical thinking skills and problem solving ability—skills we can all agree are necessary for any pursuit, whether college or career.

It is important to know that these standards will not make the difference alone, but coupled with excellent teaching, high expectations from teachers and parents, and with support from the community, we know that our students will be better prepared. It is up to business leaders to use their voices to support the effective implementation of the standards, which will require sufficient funding for teacher professional development, new curricula and technology.

Thanks to these more rigorous academic standards, I can visualize a future Arizona filled with scientists, historians, teachers and business trailblazers. Our students deserve a world-class education that taps into their talents and ensures they graduate high school with a strong foundation to support the successful futures we all know they are capable of achieving. Arizona's College and Career Ready Standards can help us get there.

To learn more about Arizona's College and Career Ready Standards, visit [ArizonaAimsHigher.org](http://ArizonaAimsHigher.org).

*Selena Llamas is Southern Arizona Community Mobilizer for Expect More Arizona, a nonpartisan education advocacy organization working to build a movement for world-class education in Arizona. She is an Arizona native and is based in Tucson.*





**Todd Keller**  
Vice President, Regional Manager



**Steve Touché**  
President

**EDUCATION:** BS, Construction Management, Northern Arizona University

**ORIGINALLY FROM:** Pittsburgh, PA

**IN TUCSON AREA SINCE:** 1989

**FAMILY:** Jill, wife of 19 years; Paul and Bryan, sons; Bennett, grandson; and Tasman, trusty Yellow Labrador

**PROUDEST ACCOMPLISHMENTS:**

Granite is a major employer of skilled labor in the Tucson area. An accomplishment I am proud of is leading Granite to grow its Tucson-based workforce and providing opportunity for craft workers to train and advance to supervisory positions. We have an excellent program that puts foremen through estimating and project management training so they are prepared to advance to salaried supervisory positions.

**BIGGEST PROFESSIONAL CHALLENGE:**

In 2004, my wife and I decided it was time for a change so we moved to New Zealand. We didn't know anyone there and just picked it out as an interesting overseas destination. I found employment as a construction manager for a New Zealand based civil contractor. While the work was familiar (except for the environment being much wetter and greener), the challenging part was establishing my credibility as an outsider and learning the slang!

**WHAT I WOULD SAY IN TWO MINUTES IF I COULD SPEAK TO EVERYONE IN GREATER TUCSON:**

Providing transportation infrastructure is a core government function. It is one of very few government expenditures that results in physical assets that enable economic development. Roads and streets move people to work and goods to market and they need to do so efficiently and safely. There is room to improve the condition of our roads. Please support transportation funding legislation!

**TOP THREE THINGS ON MY BUCKET LIST:**

1. Riding a motorcycle the length of South America
2. Providing our grandchildren with college educations
3. Retiring with good health

**EDUCATION:** BS, 1984 Graduate of Arizona State

**ORIGINALLY FROM:** Tucson, AZ

**IN TUCSON AREA SINCE:** 1958

**FAMILY:** Perri (wife); Ashley & Kristen (daughters); Robbie (grandson); Robin (son-in-law)

**PROUDEST ACCOMPLISHMENTS:**

Marrying my wife and raising two outstanding young women. Growing a thriving family business.

**BIGGEST PROFESSIONAL CHALLENGE:**

Continuing to find employees who are passionate about serving our clients. Creating a common vision that can be followed by our staff. Breeding a culture of relevance in our respective communities.

**WHAT I WOULD SAY IN TWO MINUTES IF I COULD SPEAK TO EVERYONE IN GREATER TUCSON:**

Transportation, education, water and business environment. We must pay attention to the basics and create an environment that business can thrive in.

**TOP THREE THINGS ON MY BUCKET LIST:**

I don't believe in bucket lists but if I did:

1. To play Augusta National just once



WELLS  
FARGO

Meet the  
Keystone Investors



**Amy Warner**  
Vice President, Precision  
Analog Business Unit Manager



**John Gibson**  
Area President of Southern AZ

**EDUCATION:** MSEE from Santa Clara University

**ORIGINALLY FROM:** San Jose, CA

**IN TUCSON AREA SINCE:** 2010

**PROUDEST ACCOMPLISHMENTS:**

I am most proud of the transformation I have lead as the manager of TI's Precision Analog business. Over the last two years, I have reshaped the organization, making leadership changes where needed to establish the customer-focused, collaborative culture needed for our business to grow. When I come to work in the morning, I am energized by the fresh ideas and enthusiasm I get from my team, and I am very proud of the culture of collaboration and technology innovation we've built together. We've come a long way, but I truly believe the best is yet to come.

**BIGGEST PROFESSIONAL CHALLENGE:**

I spend a lot of time on the road visiting customers and other TI sites. As a result, I am not able to be as involved as I would like in the professional development of my organization. I am so thankful for the leaders who have mentored me, and wish I could be more involved in the day-to-day development of TI's future leaders.

**WHAT I WOULD SAY IN TWO MINUTES IF I COULD SPEAK TO EVERYONE IN GREATER TUCSON:**

I'm thankful to work for an employer that believes strong companies build strong communities and strong communities build strong companies. Our giving, volunteering and educational initiatives in Tucson include the United Way of Tucson and Southern Arizona, as well as Science, Technology, Engineering and Mathematics (STEM) events like the Southern Arizona Research Science and Engineering Fair (SARCEF), Family SCIFest at the Children's Museum Tucson and the ENGR102 high school teacher training program, just to name a few. I encourage everyone in Tucson to identify a cause and give back to our community, if they're not already doing so.

**TOP THREE THINGS ON MY BUCKET LIST:**

1. Attend a Super Bowl in person
2. See the Taj Mahal
3. Walk on the Great Wall of China

**EDUCATION:** BS in Business Administration, MBA in Business Administration from Arizona State University

**ORIGINALLY FROM:** Chandler, AZ

**IN TUCSON AREA SINCE:** 2010

**FAMILY:** Mistie (wife)

**PROUDEST ACCOMPLISHMENTS:**

Getting married to Mistie in March 2014, making a difference in our Southern AZ community and completing MBA from Arizona State University.

**BIGGEST PROFESSIONAL CHALLENGE:**

Continuing to serve our customers by offering products and services that will help them succeed financially. We have a team of 800 team members in Southern Arizona who are passionate about helping our customers and our community thrive and prosper!

**WHAT I WOULD SAY IN TWO MINUTES IF I COULD SPEAK TO EVERYONE IN GREATER TUCSON:**

Our collective impact is greater than the sum of all of our parts... we all love this beautiful community and it is our responsibility to come together to make Tucson a better place for the next generation!

**TOP THREE THINGS ON MY BUCKET LIST:**

1. Honeymoon in Europe in 2014
2. Buy a motor home and visit all 48 continental United States
3. See the Arizona Wildcats basketball team win the National Championship AGAIN

# New Members

## May

### **American National Insurance**

P (520) 575-6200  
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INSURANCE SERVICES

### **American Openings, Inc.**

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WINDOWS

### **Atlas Copco - Mining, Rock Excavation & Construction**

P (520) 834-0400  
www.AtlasCopco.us/tucson  
MANUFACTURERS

### **Behavioral Awareness Center**

P (520) 629-9126  
www.bacmethadone.com  
HEALTH CARE AND/OR MEDICAL SERVICES

### **CFS Metals Recycling**

P (520) 269-6853  
www.cfsmetalsrecycling.com  
SCRAP METAL-PROCESS & RECYCLE

### **QuikTrip**

www.quiktrip.com  
RETAILERS

### **Royal Auto Glass & Tint, LLC**

P (520) 407-6050  
www.royalautoglassrepair.com  
AUTO ACCESSORIES

### **Siemens Industry, Inc.**

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www.siemens.com  
CONTRACTORS - MECHANICAL

### **Southwestern International Raceway**

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www.raceswir.com  
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www.sunlandasphalt.com  
ASPHALT

## April

### **A&E Recycled Granite, LLC**

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www.aerecycledgranite.com  
GRANITE

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www.absoluteremoval.net  
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www.americanfire.com  
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www.azinnovation.com  
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BUSINESS SERVICES

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www.ecs-environmentalservices.com  
ENVIRONMENTAL AND/OR ECOLOGICAL  
SERVICES

### **Executive Leadership Systems**

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www.elsleadership.com  
CONSULTANTS - BUSINESS AND/OR  
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www.fastsigns.com/52  
SIGNS

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## March

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www.azcentralcu.org  
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### **Blue Agave Apartments**

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www.blueagaveapartments.com  
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www.eldoradoaudiology.com  
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P (520) 326-9000  
www.sahuarotrophy.com  
TROPHIES AND/OR AWARDS

**Trailblazer Advisors**

P (520) 820-6595  
www.trailblazeradvisors.com  
COACHING - EXECUTIVE

**Universal Bio Mining**

P (646) 469-4168  
www.universalbiomining.com  
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**University of Arizona IMG Sports Marketing**

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# Member Anniversaries

## May

### 44 YEARS

Finley Distributing Co.

### 43 YEARS

Patio Pools

### 36 YEARS

Tucson Symphony Orchestra  
University of Phoenix - Southern Arizona Campus

### 35 YEARS

Cottonwood Properties

### 33 YEARS

Best Western InnSuites Tucson Foothills

### 32 YEARS

Tucson Mall/General Growth

### 31 YEARS

The Elliott Accounting Group  
Toshiba Business Solutions

### 30 YEARS

ITT Technical Institute  
Park Place Management Office

### 29 YEARS

Industrial Tool, Die & Engineering, Inc.  
Williams & Associates

### 25 YEARS

M3 Engineering & Technology Corporation  
Office Depot, Inc.  
Wal-Mart  
Speedway/Kolb  
Wetmore/First Ave.

### 24 YEARS

Diamond Ventures

### 23 YEARS

Apache Business Systems  
Muscular Dystrophy Association/National Headquarters

### 21 YEARS

Arjencia Water  
Dependable Health Services  
Spectrum Printing Company

### 19 YEARS

Tuller Trophy Factory  
Varsity Clubs of America

### 17 YEARS

DES - Employment Service  
Automated Presort Services  
A V Innovations, Inc.

### 15 YEARS

Hikdan Business Park  
Norville Investments  
PureBuild, Inc.  
Title Security Agency of Arizona

### 13 YEARS

Ace Hardware  
Sunrise/Swan  
Oracle/Orange Grove

### 12 YEARS

Tuhavi Corporation

### 11 YEARS

Cox Business Services  
Jim Click Chrysler Jeep  
Jim Click Dodge  
Jim Click Ford Hyundai Green Valley  
Jim Click Hyundai (Auto Mall)  
Jim Click Hyundai (Eastside)  
Jim Click Mazda (Auto Mall)  
La Encantada

### 9 YEARS

Bidegain Realty, Inc.  
BJ's Restaurant & Brewhouse  
Comfort Suites Tucson Mall  
Lodge on the Desert  
The Academy of Tucson  
U.S. Bank

### 8 YEARS

Carrabba's Italian Grill  
The Home Depot

### 7 YEARS

Desert Sports & Fitness  
Recyco, Inc.  
Snap Fitness 24/7  
Union Pacific Railroad

### 6 YEARS

Holiday Inn Express Hotel & Suites - Tucson Mall  
Northwestern Mutual Financial Network  
Sullivan's Steakhouse

### 5 YEARS

Holiday Inn Express & Suites Tucson  
Sims Recycling Solutions

### 4 YEARS

Canyon Community Bank  
Indigo Information Services, LLC  
IT Partners

### 3 YEARS

Better Business Bureau of Southern Arizona  
Creative Awards  
Girl Scouts of Southern Arizona  
La Lomita Apartments  
MERiT  
Moore Financial Strategies  
Skyview High School  
The Maids  
Zimmerman Public Affairs

### 2 YEARS

Arizona Food Marketing Alliance  
First Command Financial Services  
Gopher Bearing Southwest, LLC  
Southwest Appraisal Associates, Inc.  
TucsonHelpWanted.com  
Wal-Mart Supercenter

### 1 YEAR

Al Cook  
Bolchalk Frey Marketing  
Broadway Smiles Dentistry & Orthodontics  
Career Transitions  
Conrad Plimpton  
Elmcroft of River Centre Senior Living Community  
Mothers Against Drunk Driving  
National Bank of Arizona  
Stone/Alameda  
LaCholla/River  
Oracle/Magee  
River/Campbell  
Wilmot/Broadway  
On Base Auto Body  
Planetary Science Institute  
Sinfonia HealthCare Corp  
Texas Instruments

## April

### 48 YEARS

Lovitt & Touche, Inc.

### 42 YEARS

Lennar

### 38 YEARS

Apperson Plumbing Service

### 36 YEARS

Embassy Suites

### 35 YEARS

Volvo of Tucson  
GLHN Architects & Engineers, Inc.  
Clear Channel Outdoor, Inc.

### 33 YEARS

Blue Cross Blue Shield of Arizona

### 31 YEARS

National Auto Glass of Tucson

### 30 YEARS

Loews Ventana Canyon  
Sabino Electric, Inc.

### 29 YEARS

Cushman & Wakefield/PICOR

### 28 YEARS

Tucson College

### 27 YEARS

Viscount Suite Hotel  
Ursula Yunger, Life Member

### 24 YEARS

Carrington College  
Jim Click Mazda (Eastside)  
Peter Piper Pizza  
Silverbell/Speedway  
22nd St./Alvernon  
Ina/Thornydale  
Valencia/12th Ave.

### 22 YEARS

FCC Tucson  
Sturgeon Electric Company, Inc.  
Trails West Mobile Home Park  
Tucson Meadows Mobile Home and RV Park  
YMCA of Southern AZ

### 21 YEARS

Gospel Rescue Mission, Inc.  
W.G. Valenzuela Drywall, Inc.

### 20 YEARS

eegee's Restaurants & Catering

### 18 YEARS

Holualoa Arizona, Inc.  
Sweet Tomatoes

### 16 YEARS

TRS Custom Builders, Inc.  
Afni, Inc.  
Concord Companies, Inc.  
Southern Arizona Leadership Council

### 15 YEARS

The Salvation Army

### 14 YEARS

Walbro Engine Management  
Teen Challenge of Arizona, Inc.

### 13 YEARS

Goodwill Industries of Southern Arizona, Inc.



**11 YEARS**

Split Engineering, LLC  
Hallmark Business  
Consultants, Inc.  
Community Foundation for  
Southern Arizona

**10 YEARS**

AutoNation Honda Tucson  
Auto Mall

**9 YEARS**

Old Tucson Studios

**8 YEARS**

The Hungry Fox Restaurant  
& Country Store

**7 YEARS**

Desert Diamond Casino  
Jan-Pro Cleaning Systems  
of Tucson

**6 YEARS**

FasTPark  
International Rescue  
Committee  
Arizona Capitol Times

**5 YEARS**

The Art Institute of Tucson  
Sprouts  
Target.com  
Tucson Electrical Joint  
Apprenticeship &  
Training Program

**4 YEARS**

Express-IT Company, Inc.

**3 YEARS**

GWebware, LLC  
Carondelet Foundation  
3 Gorillas Moving & Storage

**2 YEARS**

Continuummm, LLC -  
Tucson  
Breckenridge Group  
Architects/Planners  
The Clements Agency  
Strategy1  
Continental Ranch Self  
Storage

**1 YEAR**

Arizona Office Technologies  
A Xerox Company  
USO Arizona  
Colonial Life  
Cash America/SuperPawn  
Green Fields Country Day  
School

Plaza Palomino Merchant's  
Association  
Mesch, Clark & Rothschild,  
P.C.  
JobPath, Inc.  
Kinder Morgan

**March****49 YEARS**

Watson Chevrolet & Infiniti  
of Tucson

**48 YEARS**

Superior Steel Supply

**45 YEARS**

Pizza Hut of Arizona, Inc.

**41 YEARS**

CSL Plasma

**39 YEARS**

Miles Label Co., Inc.

**31 YEARS**

Honeywell

**30 YEARS**

The Westin La Paloma  
Resort & Spa

**27 YEARS**

AAA Landscape  
ARCADIS U.S., Inc.

**26 YEARS**

Sparkle Cleaners, Inc.

**25 YEARS**

Western Water  
Technologies, Inc.

**24 YEARS**

Jim Click Nissan

**22 YEARS**

Arizona Pest Control Co.  
Windmill Inn at St. Philip's  
Plaza

**21 YEARS**

Farrell & Bromiel, PC  
Sam's Club

**20 YEARS**

APL Properties, LLC  
KingFisher Bar & Grill  
Pattison Evanoff  
Engineering

**9 YEARS**

Busy D Pumping  
El Minuto Cafe  
General Air Control, Inc.  
MAS Real Estate Services  
Oakwood Corporate  
Housing  
Southern Arizona VA Health  
Care System  
Vantage Bowling Centers

**17 YEARS**

Bank of the West – Regional  
Office  
BBSI  
Pioneer Equipment, Inc.

**15 YEARS**

DK Advocates, Inc.  
Employment Hotline  
Pepper-Viner Companies

**14 YEARS**

Materion Ceramics Inc.

**13 YEARS**

A & M Personnel Services  
Au-Tomotive Gold, Inc.  
Chapman Automotive  
Group  
Good Law, PC  
KOLD TV

**12 YEARS**

Frog & Firkin

**11 YEARS**

Comfort Suites at Sabino  
Canyon  
Discount Cab  
Town West Realty, Inc.

**10 YEARS**

Tucson Convention Center

**9 YEARS**

Curves Cabaret  
Southern Arizona Balloon  
Excursion

**8 YEARS**

Wood, Patel & Associates,  
Inc.  
Xcel Delivery Services

**7 YEARS**

Bank of the West  
Oracle/Ina  
Saddlebrook/Border  
Swan/Camp Lowell  
Rancho Vistoso/Sun City  
Beacon Group SW, Inc.  
Retirement Navigators, Inc.

**5 YEARS**

Blue Banjo BBQ Catering,  
LLC  
Desert Diamond Casino  
Hotel  
Picture Rocks Fire District

**4 YEARS**

Distinctive Carpets, Inc.  
Good Ole Tom's Tucson  
Reisen Arizona Day Tours,  
LLC

**3 YEARS**

Seniors Helping Seniors  
Schindler Elevator

**2 YEARS**

A Caring Alternative Senior  
Placement, LLC  
AIM Solutions  
FastMed Urgent Care  
Swan/Grant  
Tanque Verde/Catalina  
Hwy.  
Fox Tucson Theatre  
Foundation  
Law Office of Robert Fee  
St. Luke's Home  
Steve Taylor  
Susan G. Komen for the  
Cure Southern Arizona  
Tanque Verde Audiology,  
Inc.

The Aurora Foundation of  
Southern Arizona, Inc.  
The Place at Canyon Ridge  
Tiffany & Co.  
TownePlace Suites by  
Marriott Tucson Airport  
TownePlace Suites Tucson  
Williams Centre

**1 YEAR**

7A Budget Mini Storage  
Blue Bell Creameries  
Civic Orchestra of Tucson  
DoubleTree Suites by Hilton  
Tucson Airport  
Encore Creative  
Grand Canyon University  
Hampton Inn & Suites  
Tucson Mall  
Pima Medical Institute  
Sprint Business Services  
TCI Wealth Advisors, Inc.  
Wolf & Sultan P.C.







### A&E RECYCLED GRANITE, L.L.C.

1660 S. Research Loop #110 • 520.885.8970

Owners Joshua and Julie Olauson performed the Green ribbon cutting, officially opening A&E Recycled Granite, LLC. Corporation members Alfred and Anita Dean, Alfred I. Dean, Vance and Erin Goodman also participated. The event included family members, Mayor Rothschild, Council Member Shirley Scott and 250 guests.

### ACE VENDING

1650 E. 18th Street Suite R • 520.344.8933

Ace Vending celebrated the opening of its new Tucson branch. Ace Vending is Arizona's largest privately owned vending company and specializes in office coffee supplies and Avanti Micromarkets.



### CANDLEWOOD SUITES TUCSON

1995 W. River Road • 520.373.5799

Candlewood Suites Tucson is a midscale extended stay brand that delivers value, privacy, and convenience to guests. We strive to provide the home-like space and functionality our guests want to tend to their personal needs and live and work on their own terms. When guests experience Candlewood Suites, we want them to feel immediately reassured that they will be in control of their priorities and can truly feel free to make themselves at home.

### CIRCLE K 1953

1395 W. Miracle Mile • 520.624.3142

Circle K would like to thank those that attended the Grand Opening Ceremony at our new Store located at 1395 W. Miracle Mile Road. We would like everyone to visit often to take advantage of the New Circle K Rewards Program. Don't miss out on your chance to win this 2014 Chevy Camaro with your Circle K Rewards Card.



### FLYING LEAP VINEYARDS

4330 N. Campbell Avenue #48 • 520.299.VINE (8463)

Thank you for your support of Flying Leap Vineyards newest location at St. Phillips Plaza. "Take a leap and celebrate".

### GAP MINISTRIES

2861 N. Flowing Wells Road #161 • 520.877.8077

GAP Ministries announces the grand opening of their new Community Kitchen, thanking the Arizona Diamondbacks Foundation for a \$100,000 grant. The kitchen will certify youth and disadvantaged adults in food services, and will benefit the community, partnering with 80+ Southern Arizona nonprofits and school districts to provide thousands of meals.



### GORDON'S DOLLAR PLUS STORE

1980 W. River Road • 520.888.0600

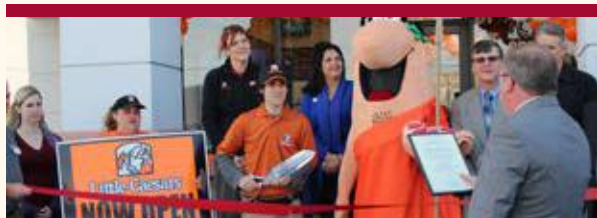
Gordon's Dollar Plus Store celebrated their grand opening on March 26. The store features jewelry, home décor, party supplies, household needs, gifts and more - with new arrivals weekly.



### HI FI KITCHEN & COCKTAILS

345 E. Congress Street • 520.268.9110

*Hi Fi Kitchen & Cocktails is a music-centric, retro haunt, transforming throughout the day from casual weekend brunch and lunch spot serving from-scratch comfort foods, to a high-energy lounge and late-night dinner destination with a cocktail + adult milkshake menu to match.*



### LITTLE CAESARS

3901 E. Grant Road • 520.795.0500

*Little Caesars Pizza Founders Michael and Marian Ilitch opened their first restaurant in Garden City, MI in 1959. Today Little Caesars is the largest carry-out chain. For the sixth year in a row, Little Caesars was named "Best Value in America" of all quick-serve restaurant chains.*

### OSBORNE ENTERPRISES INC. DBA MCDONALD'S RESTAURANT

1711 E. Speedway Boulevard • 520.977.0454

*We say goodbye to the oldest remaining McDonald's in the Region making way for a great new McDonald's Restaurant with expanded wi-fi and power ports in the lobby for our U of A customers, double drive thru for increased capacity and speed of service and contemporary lobby décor and seating.*



### MOORE FINANCIAL STRATEGIES

6711 E. Camino Principal • 520.296.4464

*Moore Financial Strategies has moved to a new location. Conveniently located at the entrance to Tucson Country Club Estates, clients have easy access to the building. Also, celebrating over 23 years in business in Tucson, Susan Moore Vault and her husband Frank Vault welcome new clients to come in to discuss retirement planning.*

### SASIADEK'S INFORMATION TECHNOLOGIES

4841 S. Overland Drive • 520.748.1240

*Sasiadek's IT Solutions hosted a ribbon cutting ceremony and open house celebration to mark the opening of their new 8,500 square foot office. Stop by to see the latest technology in computing and printing solutions in their state of the art showroom.*



### SECURAPLANE TECHNOLOGIES, A MEGGITT COMPANY

12350 N. Vistoso Park Rd. • 520.297.0844

*On Thursday March 20, 2014, Securaplane Technologies celebrated its new office space in Oro Valley, Arizona with a Grand Opening Event. Numerous local and state dignitaries were in attendance to commemorate the event including representatives from Senator John McCain, representatives from Senator Jeff Flake, and Congresswoman Ann Kirkpatrick.*

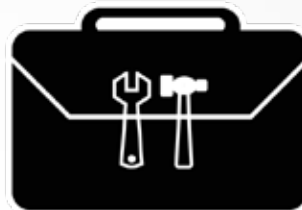
### TUCSON SUBARU

4901 N. Oracle Road • 888.611.5896

*Tucson Subaru's owner's, Rocky and Mike DiChristofano are excited to announce the grand opening of their new location at 4901 N. Oracle Road, just south of River Road. In celebration and honor of becoming the fastest growing Subaru dealership in the nation, Tucson Subaru hosted a grand opening event on March 5th that was commenced with a ribbon cutting ceremony by the Tucson Metro Chamber. Guest of Honor Takeshi Tachimori, Subaru of America's Chairman & CEO, was visiting from Japan for the event.*








Photo by: Shanda Romans



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